

**TO: SHADOW HEALTH AND WELLBEING BOARD
14 FEBRUARY 2013**

**HEALTH AND WELLBEING STRATEGY – GOVERNANCE ARRANGEMENTS
DIRECTOR OF ADULT SOCIAL CARE, HEALTH AND HOUSING**

1. PURPOSE OF REPORT

- 1.1. To establish appropriate governance arrangements to ensure the implementation of the Health and Wellbeing Strategy (HWBS)

2. RECOMMENDATIONS

- 2.1. That the strategy is publicised through a launch event alongside the launch of the CCG and the Health and Wellbeing Board (HWBB), and through consistent presentations at all relevant Partnership Boards and Project/Programme Boards or equivalent. A provisional list of the relevant groups is attached as annex A.

- 2.2. That the implementation of the strategy is monitored and coordinated through three workstreams / groups, the focus of which will be:-

- § Prevention – Public Health Lead
- § Intervention and Treatment – Clinical Commissioning Group (CCG) lead
- § Long term support – Children’s Social Care lead

Progress will be reported to the Board via these workstreams / groups

- 2.3. That the Leads/chairs of these workstreams / groups form the core of the group that will refresh/review the HWBS. This group to be chaired by representative from Adult Social Care.
- 2.4. That the relevant Board members nominate the chairs for the workstreams / groups, and the strategy review group.

3. REASONS FOR RECOMMENDATIONS

- 3.1. It is essential to ensure that there is a clear understanding of the status of the strategy, and the responsibilities of all relevant groups to respond. This will represent a significant change for some groups, and this approach will emphasise this responsibility and enable discussion and clarity. This approach will also enable consultation on the current strategy as agreed by the Health and Wellbeing Board. Specific areas for consultation have been agreed as:-

- § Format and style of the document
- § Appropriateness of the objectives
- § Clarity of priorities
- § Relevance of priorities

- § **Governance arrangements – structures and reporting arrangements to ensure that the strategy is implemented appropriately**
- § **Arrangements for continual review and updating**
- § **Whether the priorities have been identified from the best available data**

3.2. **This approach will use the existing strategic development arrangements, but will also facilitate those groups to consider options for pooling resources and working in partnership to address the priorities in the HWBS.**

3.3. **The leads/chairs of these workstreams / groups will be in a position to gather information on local needs that will be used to inform the ongoing review and development of the HWBS.**

4. ALTERNATIVE OPTIONS CONSIDERED

4.1. For each relevant Partnership Board or Programme Board to report directly to the Health and Wellbeing Board. The numbers would be prohibitive, and this would not facilitate consideration of further partnership opportunities between the groups.

4.2. For the coordination of information and monitoring to be through workstreams / groups arranged according to different themes. These could, for example, be the themes within the HWBS:

- § Long Term Conditions,
- § Sexual Health
- § Safeguarding
- § Cancers
- § Mental health and wellbeing.

Again, there would be a larger number of groups, and opportunities for recognising relevance of particular strategies to health and wellbeing, and for consideration of wider partnership approaches to achieving the required outcomes may be limited.

5. SUPPORTING INFORMATION

5.1. The Health and Wellbeing Strategy is the mechanism by which the Health and Wellbeing Board discharges its duty to address priority health and wellbeing needs within Bracknell Forest. Implementation of the strategy involves a wide range of organisations and partnerships, and the HWBB must have mechanisms for ensuring that:-

- § The priorities identified within the HWBS are addressed and the required outcomes achieved
- § Where the identified outcomes are not achieved, the relevant issues are identified and action taken to ensure compliance

Unrestricted

- § All opportunities for pooling resources and working in partnership to enhance outcomes and efficiency are recognised and exploited
- 5.2. Many of the organisations and partnerships that need to take action to achieve the identified outcomes may not yet be aware of their responsibility to respond to the HWBS, or of the need to measure outcomes as defined in the National Outcomes Frameworks. There will need to be an early emphasis on developing this knowledge and the associated skills. It would not be reasonable to expect all relevant strategies to be re-written immediately with this in mind, but all relevant groups should be expected to reflect the requirements in their future planning and monitoring arrangements.
- 5.3. The suggested approach builds upon existing mechanisms for implementation and monitoring of strategic objectives, and minimises the requirement for additional structures or arrangements (annex 1). Using the Partnership Boards and their sub-structures in this way has the added benefit of reaching a wider number of organisations and group. In brief, the purpose of the workstreams / groups would be to:-
- § Collate information about how the strategies and/or plans of each Partnership Board / Programme Board are contributing to the identified outcomes in the HWBS
 - § Identify where there are gaps, and work with relevant Boards and organisations to develop plans to achieve the outcomes
 - § Facilitate the identification of opportunities to work in wider partnerships to achieve better outcomes, or increase efficiency
 - § Collate monitoring information to report to the HWBB, and identify where intervention of the Board or its members may be required.
- 5.4. It is proposed that each workstream / group has a small core membership of officers as delegated by the relevant Board members, with a relevant lead clearly identified. With an early emphasis on facilitating understanding of responsibilities in relation to the HWBS, the focus of the work will change over time. Once the requirements of the HWBB have been established and accepted by all of the relevant Partnership and Programme Boards, the information gathering and facilitation functions can be undertaken in a variety of ways including:
- § Submission of monitoring reports, reporting cycle to be agreed, but to be coordinated with the existing reporting cycles where possible
 - § Meetings and focussed workshops. These would probably be most useful for identifying where additional work is required to deliver the required outcomes, and for identifying opportunities for wider partnership working.
- The most relevant ways of working will be different for each of the workstreams / groups, as the number and range of organisations involved is very different. Some of the relevant groups and/or plans, and how they relate to workstreams are indicated in Annex 2.
- 5.5. It is possible that, until all groups and organisations have recognised and accepted the relevance of the Health and Wellbeing Strategy, and the authority of the Health and Wellbeing Board, there may be some initial challenges in achieving appropriate

engagement from some of the Boards and / or organisations. Should this prove to be the case this will be escalated to the Board, or the relevant Board member in a timely manner.

Ongoing review and refresh of Health and Wellbeing Strategy

5.6. It is recommended that the group responsible for this will be comprised of, as a minimum

§ the lead officers for each of the workstreams / groups,

§ the JSNA lead officer, and

§ Chaired by a representative from Adult Social Care.

From their work with the workstreams / groups, each of these officers would have a clear picture of progress in achieving the required outcomes, identified difficulties and/or gaps and the reasons for these, and emerging needs.

6. ADVICE RECEIVED FROM STATUTORY AND OTHER OFFICERS

Borough Solicitor

6.1. The relevant legal provisions are contained within the main body of the report.

Borough Treasurer

6.2. The Council allocates its financial resources through the budget process in the context of its medium term financial plan. Currently the medium term financial plan forecasts that the Council will need to make significant savings over the next few years. Over this period the Council will have to develop increased efficiency in service delivery whilst still responding to demographic changes, new legislation and the need to modernise services. This will require the reallocation of some of the Councils limited resources to key priorities.

In order to deliver these service changes the Council publishes a range of strategies and policies relating to many of its key services. A strategy or policy does not represent a financial commitment but, rather, sets the strategic direction of travel, subject to the level of resources that become available. These strategies also form the basis of the annual service plan which ensures that the development of the Councils services is consistent with its medium term objectives within the resource envelope that is agreed. The development of these strategies is, therefore, an important part of the Council's arrangements for helping it allocate its limited resources to maximum effect

Equalities Impact Assessment

6.3. n/a

Strategic Risk Management Issues

6.4. Not applicable

Other Officers

6.5. Not applicable

7. CONSULTATION

Principal Groups Consulted

7.1. Representatives of CCG, Public Health and Bracknell Forest Council

Method of Consultation

7.2. Through meetings

Representations Received

7.3. Supportive of the approach

Background Papers

Contact for further information

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Annex 1

Relevant Partnership Boards and Project groups/ strategic development plans.

Children and Young People

Children and Young People's Partnership
CAMHS Board
Local Safeguarding Children Board

Adults:

Older Persons Partnership Board
Learning Disabilities Partnership Board
ASD Partnership Board
Mental Health Partnership Board
Dementia Partnership Board
Intermediate Care Partnership Board
Carers' issues group
Safeguarding Adults Partnership Board
Drug and Alcohol Action Team

Health

CCG Commissioning Plan
Area Team Commissioning Plan
Specialist Health Commissioning Pan

Housing issues

There are a number of strategic groups that exists to take forward strategic housing issues such as the preferred partner registered provider forum , the landlords forum and benefit customer user group. Together these groups address the overall housing strategy.

Others

Community Safety Partnership
Economic Development Partnership
Transport Plan arrangements (tbc)
Town Centre Partnership

